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**EUROPEAN COMMISSION FOR DEMOCRACY THROUGH LAW**  
**(VENICE COMMISSION)**

**UNIDEM-SOUTHERN MEDITERRANEAN PROGRAMME**

**MEETING OF THE NATIONAL COORDINATORS**

**Office of the Council of Europe  
Avenue Kleber, Paris**

**Thursday, 12 November 2015  
9.30 am – 5.00 pm**

**LIST OF PARTICIPANTS**

**ALGERIA**

*Directorate General of Civil Service and Administration Reform*  
**Moncef BEDAIRIA**, Deputy Director of Cooperation and External Relations

**LEBANON**

*Ministry of State for Administrative Reform*  
**Charbel SARKIS**, Legal advisor

**MOROCCO**

*Ministry of Public Service and Modernisation of the Administration*  
**Samir BOUGGAR**, Head of the Cooperation Division

**MAURITANIA**

*Ministry of Public Service, Labour and Modernisation of the Administration*  
**Abderrahmane SIDI ABDELLA**, General Director of Public Service

**TUNISIA**

*Directorate General of Administration and Civil Service*  
**Soufiane ABDELJAOUADE**, General Director of Public Service

**COUNCIL OF EUROPE, VENICE COMMISSION**

**Caroline MARTIN**, Neighbourhood Co-operation Division  
**Sandra MATRUNDOLA**, Neighbourhood Co-operation Division  
**Haifa ADDAD**, Neighbourhood Co-operation Division